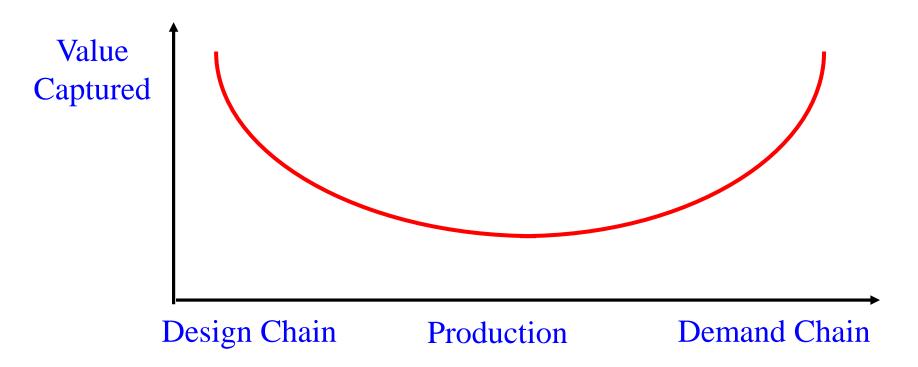
The Arithmetic of Sustainability

Hau L. Lee Stanford University Esquel Sustainability Council Chair

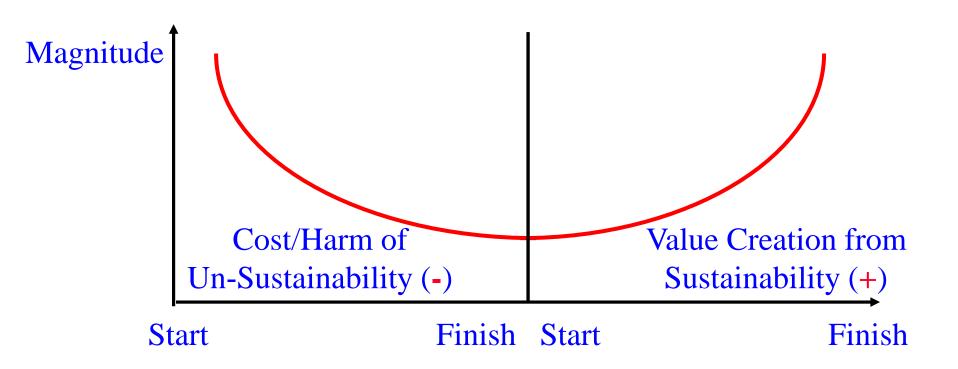
Integral Conversation, November 6, 2015

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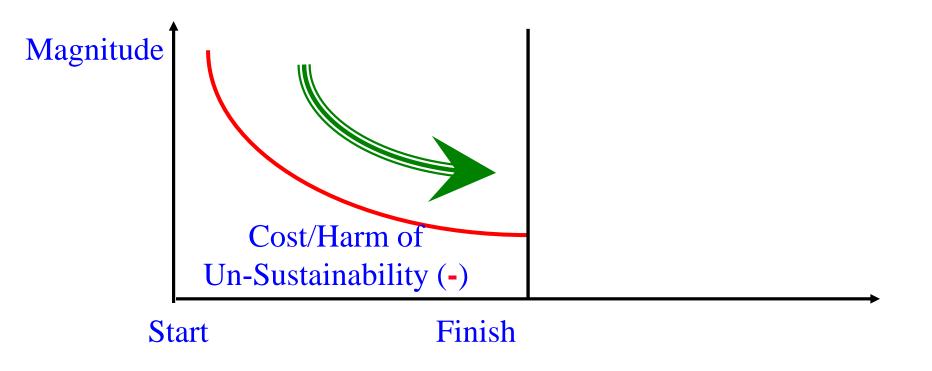
The Smiley Curve



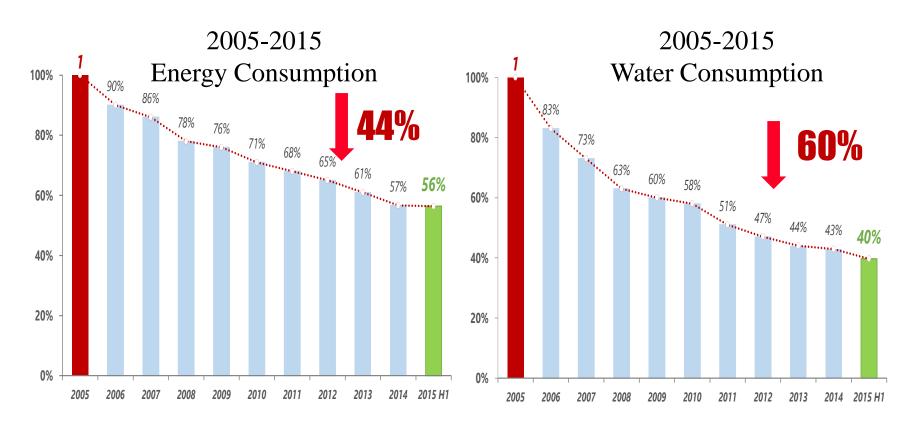
The Sustainability Smiley Curve



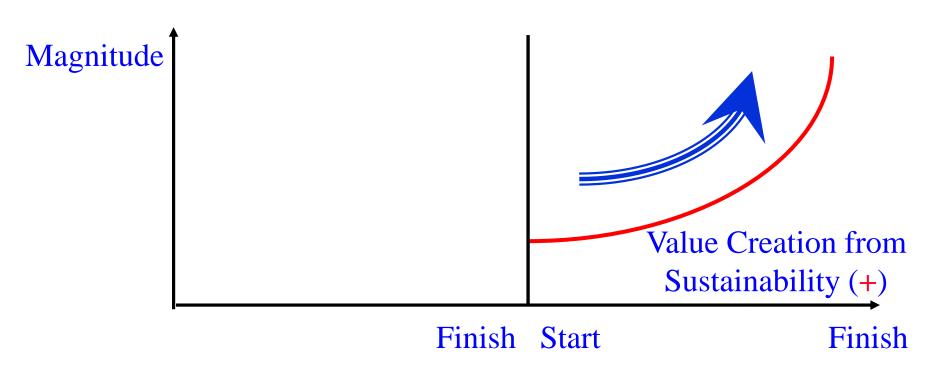
Subtracting the Minuses 減減



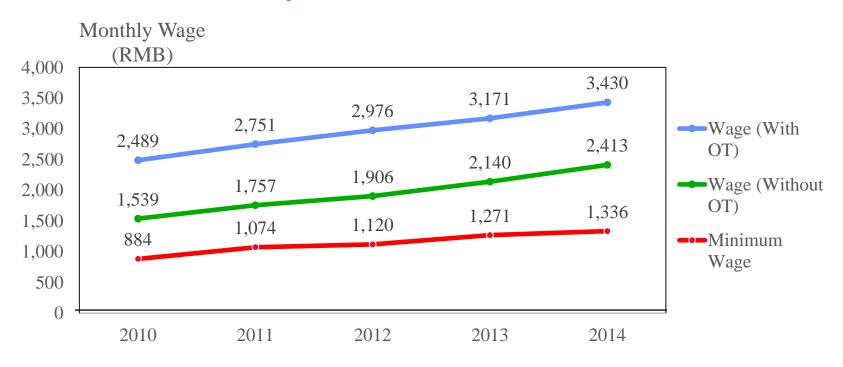
Esquel Group Energy & Water Consumption



Adding the Pluses 加加



Wage Increases for Esquel Garment Factory Workers in China



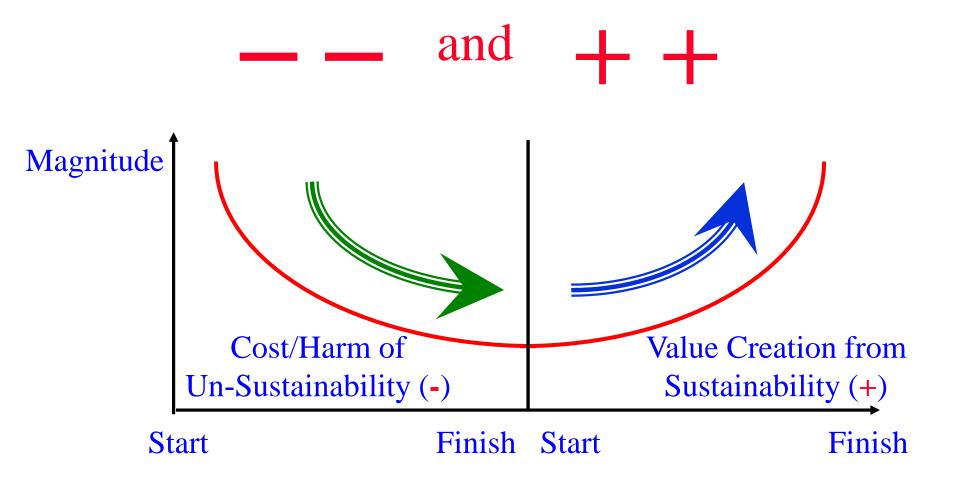
Community Engagement & Enrichment











Our Mission: Fun People Serving Happy Customers!

