

TECHNOLOGY Powers Productivity & ENABLES MOBILITY

Integral Conversation 2015
Guilin, China

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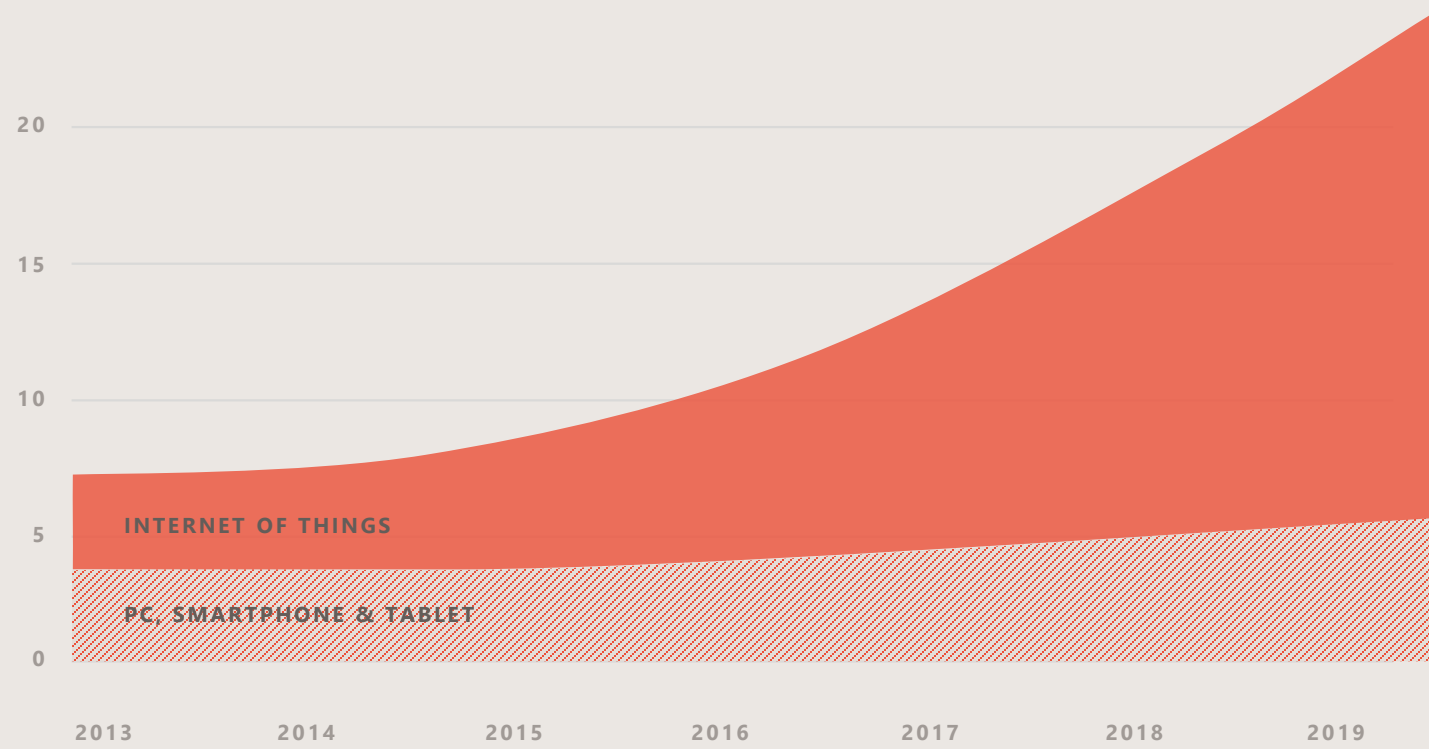
An aerial, sepia-toned photograph of the Hong Kong skyline. The image shows a dense cluster of skyscrapers and buildings along the coast, with a large body of water in the foreground. The sky is filled with dramatic, dark, swirling clouds. The text "THE WORLD HAS CHANGED" is centered in the upper half of the image in a bold, white, sans-serif font.

THE WORLD HAS CHANGED

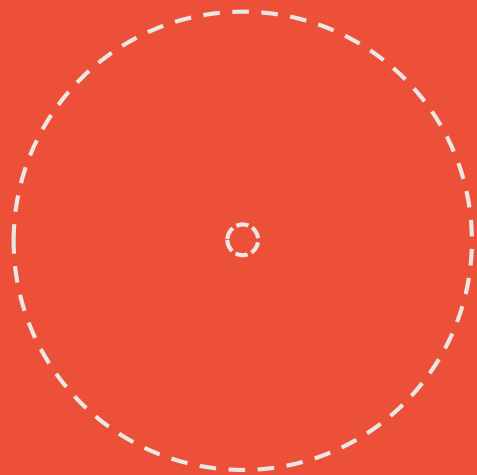
**OF THE FORTUNE 500
IN 1955...**

89%

ARE GONE



GROWTH OF CONNECTED DEVICES
BILLIONS OF UNITS

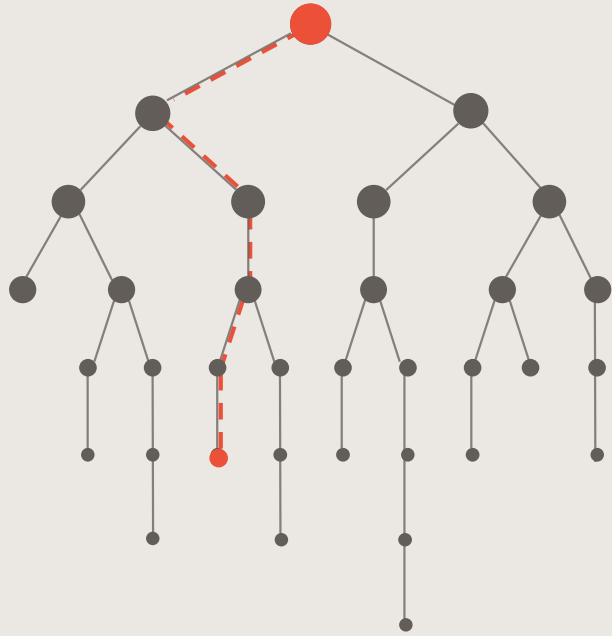


44 ZETTABYTES
2020 OF DATA

1 ZETTABYTE = 1 B TERABYTES

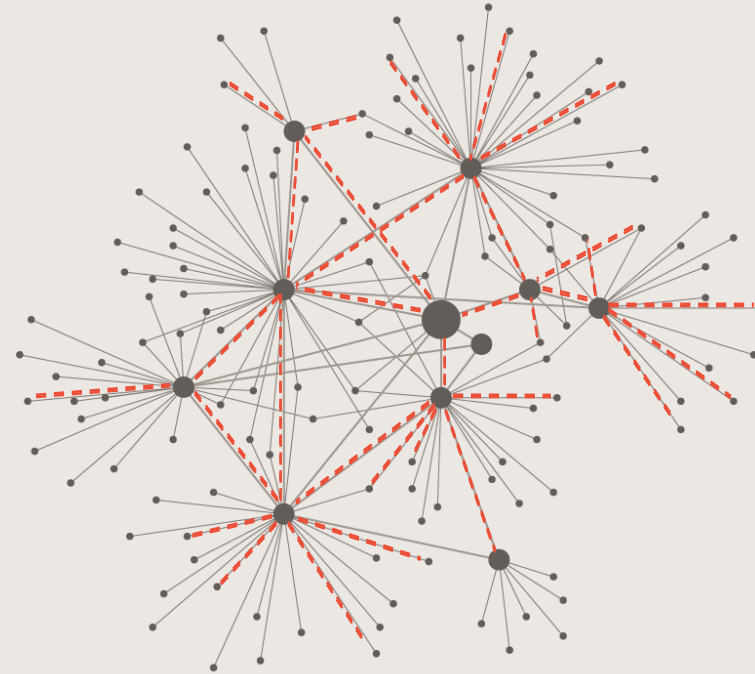
**“WHAT IS SCARCE
IN ALL OF THIS ABUNDANCE
IS HUMAN ATTENTION”**

SATYA NADELLA



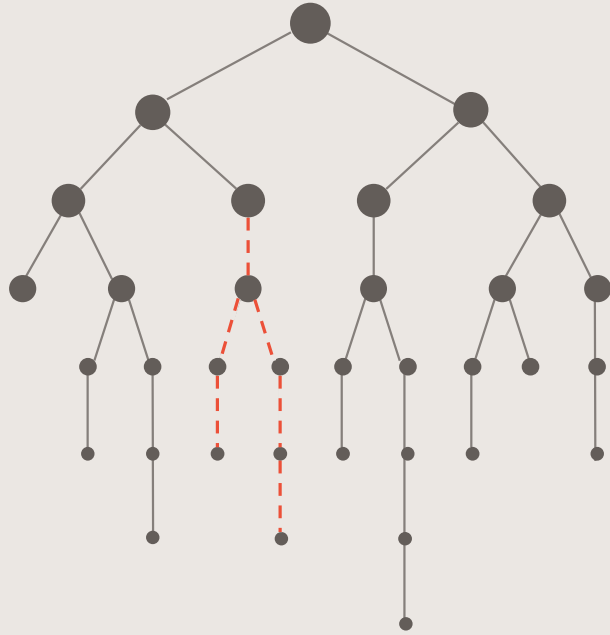
TRADITIONAL HIERARCHIES

INFORMATION MOVES SLOWLY
COMMAND AND CONTROL



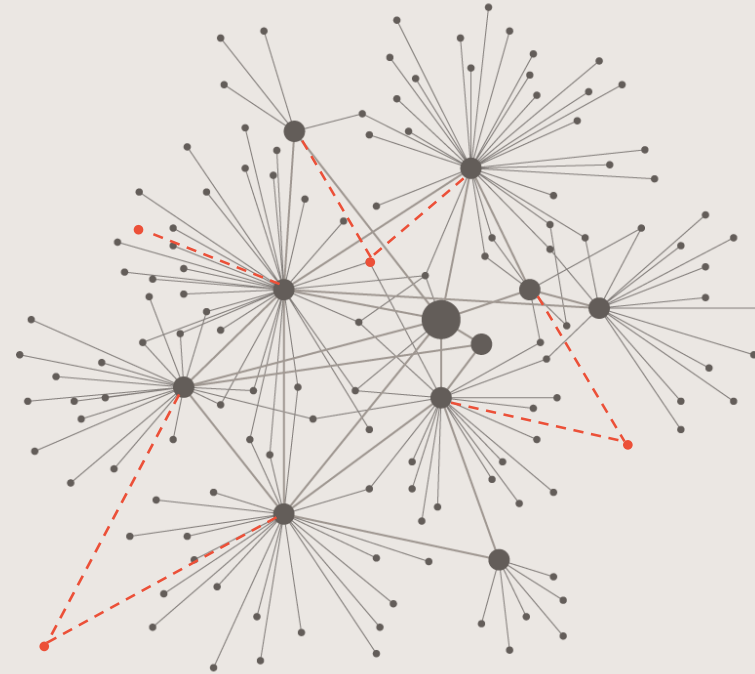
RESPONSIVE NETWORKS

INFORMATION TRAVELS FAST
LEARN AND ADAPT



TRADITIONAL HIERARCHIES

FIXED WORKFORCES
SILOED TEAMS



RESPONSIVE NETWORKS

LEVERAGE THE ON-DEMAND
GLOBAL TALENT POOL



60%

OF DESKS ARE VACANT

If you can work from
anywhere, what is the role
of the modern workplace?

6X

COWORKING SPACES
FROM 2011-2014

People value communities of innovation that provide access to knowledge and accelerate their learning

THE SHIFT

OLD WORLD

Information scarce

Static hierarchies

Compete to win

Individual productivity

Focus on planning ahead

Efficiency of process

NEW WORLD

Information abundant

Dynamic networks

Collaborate to win

Collective value creation

Experiment, learn and respond

Effectiveness of outcomes



HUMAN ACTIVITY

NIMBLE, HIGHLY MOBILE, CONVERSATION-DRIVEN EXPERIENCES
RAPIDLY BUILD SHARED INTENT & RESPONSIVENESS



KAT

INDEPENDENT BIOLOGIST
MULTIPLE PROJECTS
ASIA
LOOKING FOR WORK



LOLA

EXECUTIVE
OCEAN BIO SYSTEMS
EUROPE
LOOKING FOR EXPERTS

COLLABORATIVE

BRINGING PEOPLE
TOGETHER

INTELLIGENT

LIVING
SMARTER

NATURAL

FRICTION-FREE
CREATIVITY

MOBILE

FLUID
MOBILITY



PRODUCTIVITY

FUTURE VISION

PLAY

COLLABORATIVE

BRINGING PEOPLE
TOGETHER

INTELLIGENT

LIVING
SMARTER

NATURAL

FRICTION-FREE
CREATIVITY

MOBILE

FLUID
MOBILITY

A scenic landscape featuring misty, layered mountains in the background and a lush green field in the foreground. A dirt path curves through the field on the left, and a person is visible in the distance. The overall atmosphere is serene and natural.

PRODUCTIVITY
FUTURE VISION

COLLABORATIVE

BRINGING PEOPLE
TOGETHER

INTELLIGENT

LIVING
SMARTER

NATURAL

FRICTION-FREE
CREATIVITY

MOBILE

FLUID
MOBILITY

COLLABORATIVE

DO MORE TOGETHER

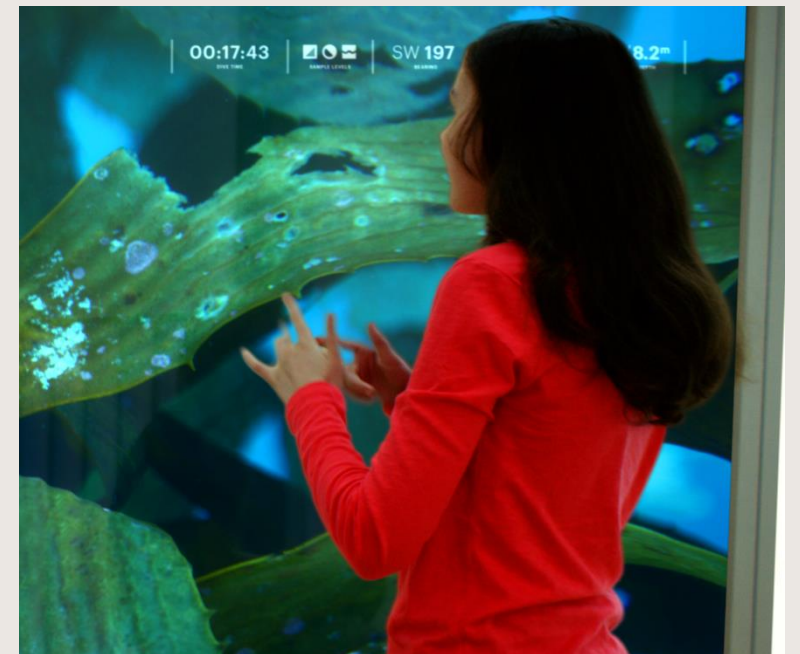
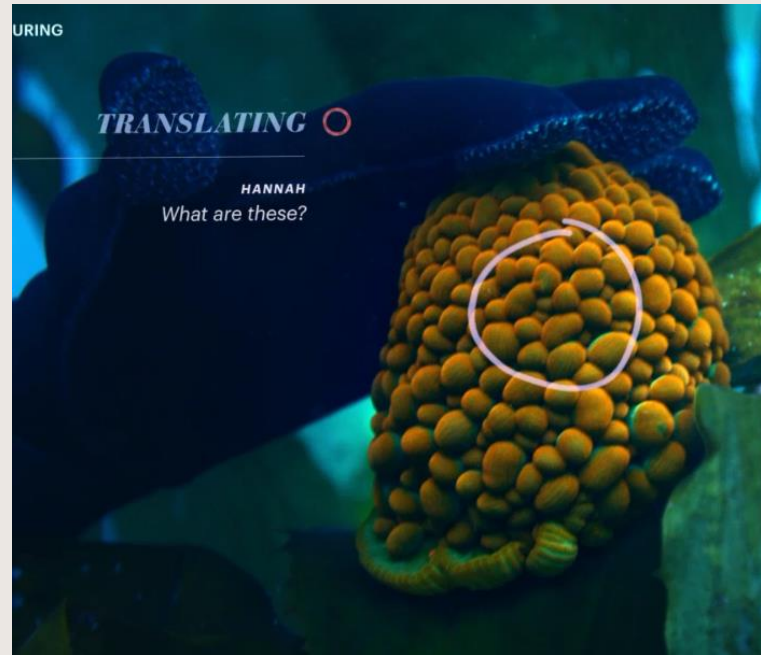
Enhance teamwork with multi-user environments and digital team workspaces designed for collaboration. Work more effectively both shoulder-to-shoulder and remotely



COLLABORATIVE

BE WITH ME

See through others' eyes, and share experiences in real-time and across language barriers

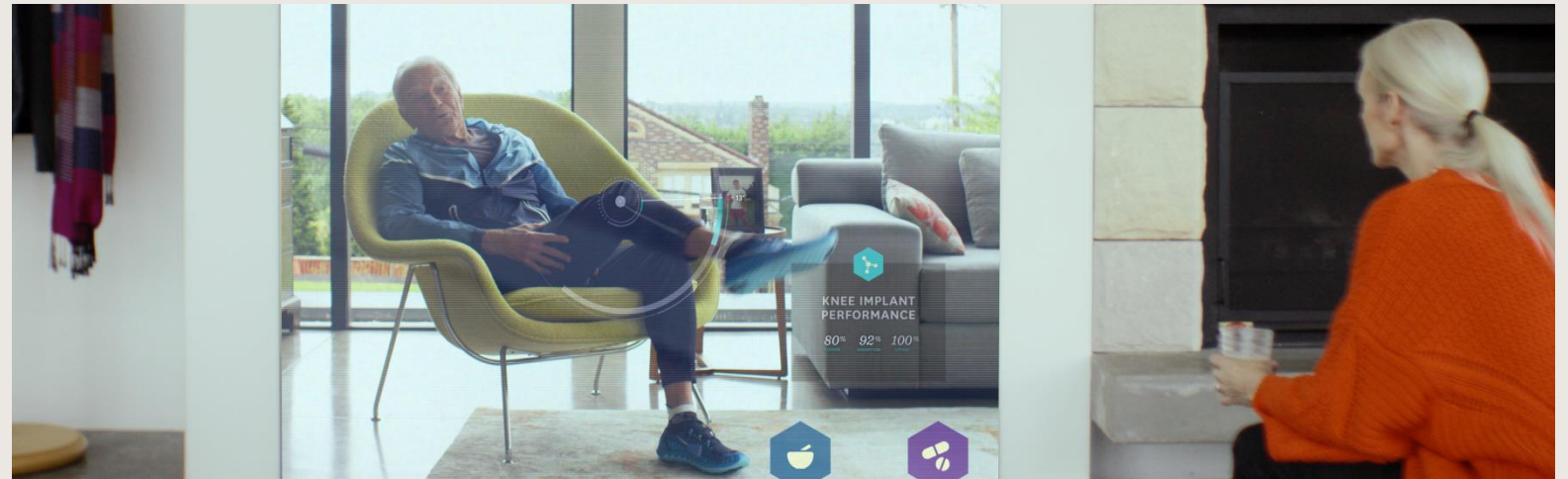


COLLABORATIVE

HIGH EMPATHY PRESENCE



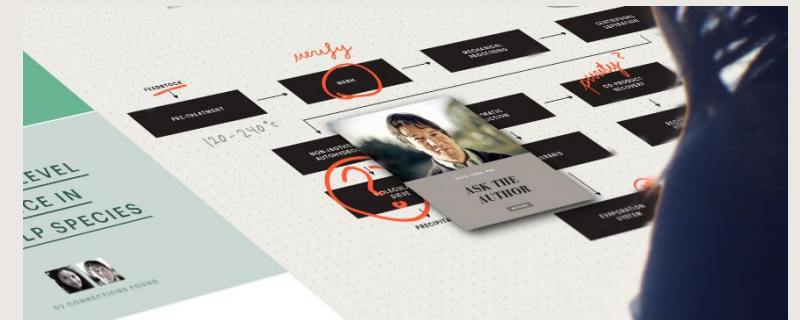
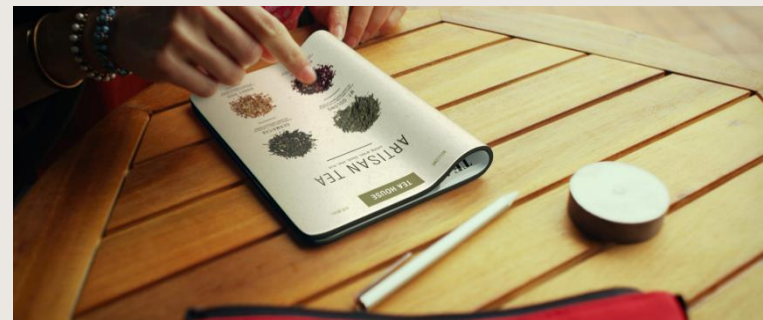
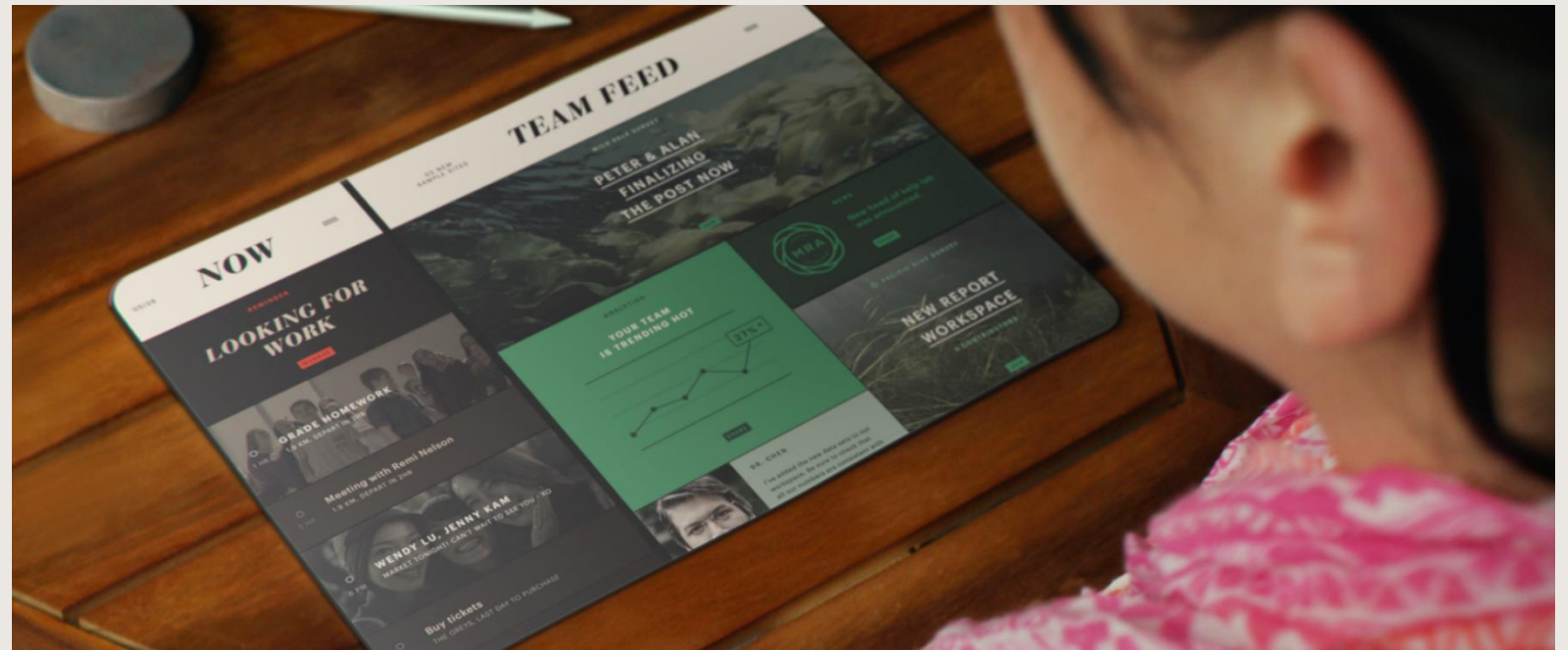
*Collaborate naturally across distances,
and interact with the same things as if
you were in the same room*



INTELLIGENT

CONTEXTUAL INFORMATION SERVICES

*Stay current, focused and productive with
the right information and capabilities
delivered at the moment of need*



INTELLIGENT

SMART PERSONAL ASSISTANCE

Personal digital agents and predictive intelligence services help you focus on what's important, eliminate rote tasks and reach desired outcomes faster



NATURAL

MIXED NATURAL INTERACTIONS

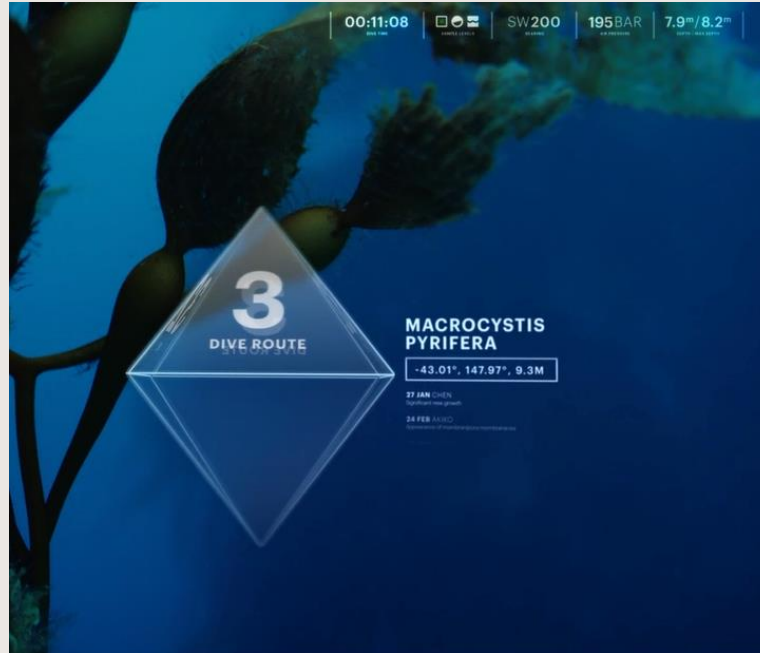
Interact with content and services on your terms, using fluid combinations of touch, voice, gesture, gaze, ink and traditional inputs to get your work done



NATURAL

HOLOGRAMS IN MY WORLD

Interact in new ways with live 3D holograms placed in your world and contextual interfaces that augment your tools and surroundings



MOBILE

SECURE MOBILITY

*Move your experiences fluidly and securely
across locations and devices. Rehydrate devices
and environments with your cloud-based
workspaces*





PRODUCTIVITY

FUTURE VISION

COLLABORATIVE

BRINGING PEOPLE
TOGETHER

INTELLIGENT

LIVING
SMARTER

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FRICTION-FREE
CREATIVITY

MOBILE

FLUID
MOBILITY

Our mission

Empower every person
and every organization
on the planet to achieve more



我们的使命

予力全球每一人、每一组织，
成就不凡。

